

G. W. C. WHITING  
(1883-1974)

WILLARD HACKERMAN  
(1918-2014)

TIMOTHY J. REGAN  
PRESIDENT AND CEO

FOUNDED 1909

# THE WHITING-TURNER CONTRACTING COMPANY

## ENGINEERS AND CONTRACTORS

CONSTRUCTION MANAGEMENT  
GENERAL CONTRACTING  
DESIGN-BUILD  
SPECIALTY CONTRACTING  
PRECONSTRUCTION  
BUILDING INFORMATION MODELING  
INTEGRATED PROJECT DELIVERY

195 CHURCH STREET, 10TH FLOOR  
NEW HAVEN, CONNECTICUT 06510  
203-777-6783

INSTITUTIONAL  
COMMERCIAL  
CORPORATE  
TECHNOLOGY  
INDUSTRIAL/PROCESS  
INFRASTRUCTURE  
SUSTAINABILITY

July 23, 2020

To whom it may concern,

Eastern Mechanical Services, Inc. has been Whiting-Turner's mechanical contractor of choice for all projects within their service area. Over the last few years, EMS has successfully completed all contract deliverables assigned to them on the following Whiting-Turner projects.

1. Downflow Booth Room for PPR Support Building
2. BRC Decontamination & Demolition of Production Facility
3. BRC Fit-out - PC-Ops
4. BRC Training Center
5. AOB Cafeteria Renovation

We did not encounter any issues on the above listed projects a result of EMS performance. EMS was a pleasure to work with and was always several steps ahead of where they needed to be.

Very truly yours,

**THE WHITING-TURNER CONTRACTING COMPANY**



Thomas Ritucci, CCM  
Project Manager